

FY 2018 Budget Presentation

August 14, 2017



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Budget Alignment to Strategic Plan

| | Thematic Categor | y Aspirations | Priorities |
|-----------|---|---|---|
| riorities | 1 Student Achievement | We will educate the whole student by providing an enriched, high quality experience that empowers all graduates to be competitive members of the global society. | We will implement and support a challenging, standards based curriculum across all content areas. We will coordinate our efforts to provide a nurturing and safe learning experience and a flexible approach in meeting the academic, social, and emotional needs of each student. |
| | 2 Effective and Engaged Staff | We will value, develop and recruit a forward-thinking, highly qualified, and diverse workforce. | We will value our collective differences, and develop and recruit a high quality workforce that honors and reflects the diversity of our students. We will encourage collaboration and provide differentiated support to all staff members to grow as professionals throughout their career. |
| | 3 Community Engagement | We will engage in meaningful and effective relationships with all families and the greater community. | We will partner with families and the greater community to foster shared ownership and aligned support for our priorities. We will support and empower schools to be welcoming centers of family and community engagement. |
| | 4 Efficiency, Excellence and Accountability | We will advocate for and utilize systems and resources that promote operational excellence, efficiency and accountability. | We will allocate resources efficiently, equitably, and transparently to accomplish our priorities. We will clearly and effectively communicate our use of resources to the greater community. |



Financial Operations Strategic Plan Alignment

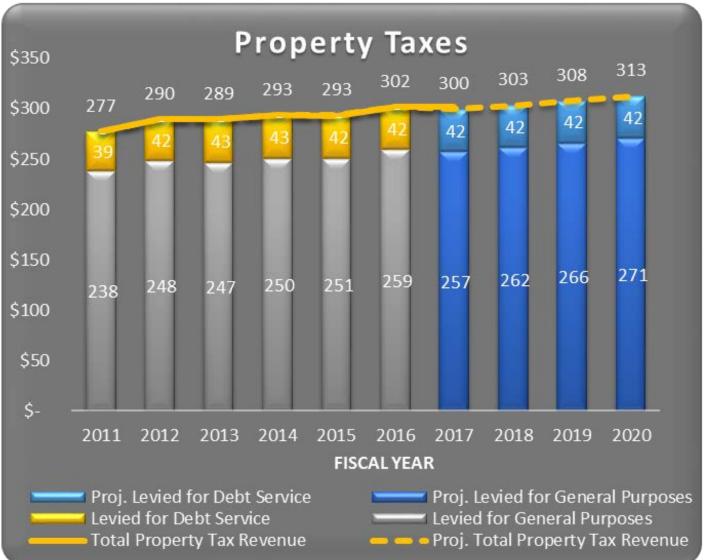
- Priority 7. We will allocate resources efficiently, equitably, and transparently to accomplish our priorities.
- Priority 8. We will clearly and effectively communicate our use of resources to the greater community.
 - Improved budget document to meet the requirements of the Meritorious Budget Award (MBA).
 - The MBA recognizes excellence in school budget presentation and helps promote the following:
 - Skills in developing and analyzing an effective budget
 - Communication between departments to develop long-term and shortterm strategies
 - Clear budget guidelines
 - Building confidence in our community with a reader-friendly budget



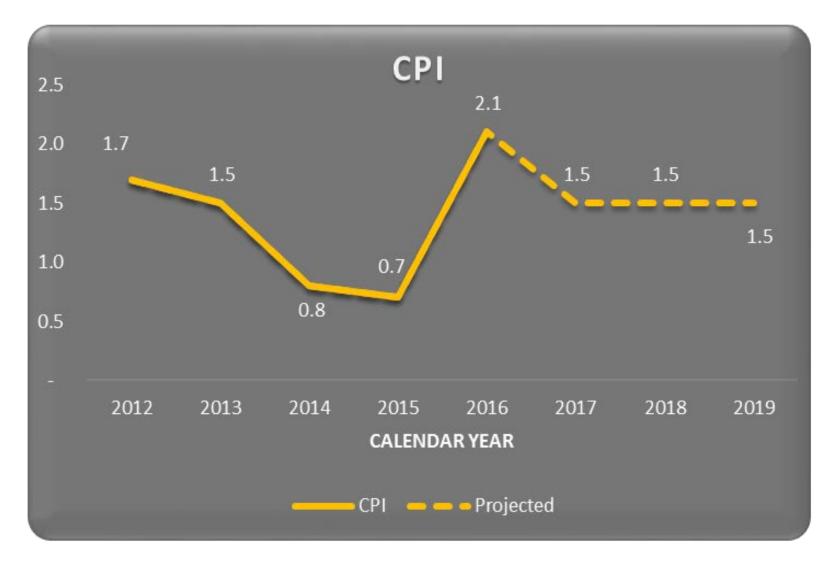
Local Revenue Outlook

- Property tax revenue can grow at the rate of inflation (CPI) plus revenue from new construction. For FY 2018 property tax revenue is projected to increase 1.0%. The budget includes a tax levy increase for the 2016 tax year, but maintains the abatement amount of \$3.9 million from last year. The 2017 levy amount will be determined in December.
- The Consumer Price Index increased by more than 2% for the first time in 5 years, to 2.1% for 2016. The CPI for 2015 was 0.7%.











State Revenue Outlook

- General State Aid Evidence based funding model is unresolved. Using the prior year formula the budget reflects an increase of \$1.3 million.
- Categorical funding we anticipate 3 quarterly payments.







Federal Revenue Outlook

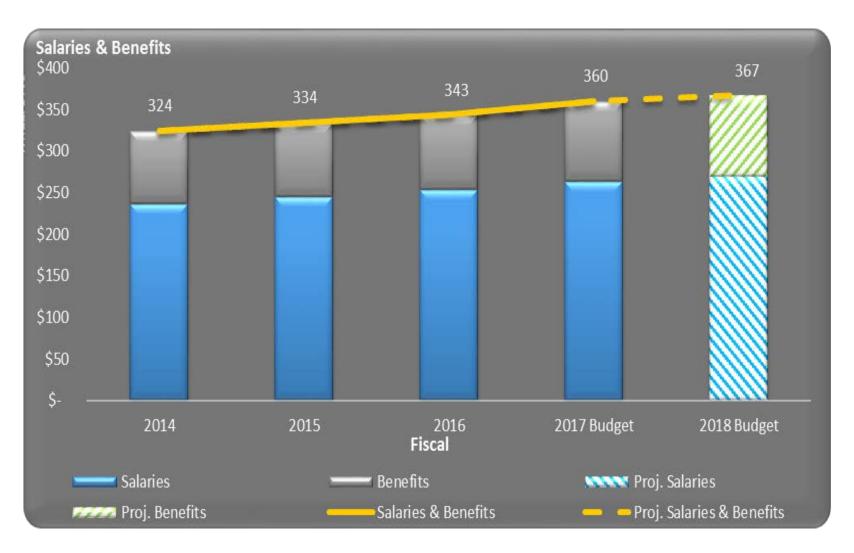
- Federal grant expenditures are reimbursed monthly.
- Funding levels are similar to last year at \$38.2 million.



FY 2018 Expenditure Outlook

- Salary expenditures 1.9% increase over last year for contractual increases for teachers and staff.
- Employee benefits Includes a 5% increase for health insurance.







FY 2018 Expenditure Outlook

 \$ 8.3 million for textbooks, including Science adoption

- \$14.7 million for building capital projects
- \$ 5.3 million for computer equipment
- No purchase of new buses



Revenue and Expenditures – All Funds

| | FY 2016 Actual | | FY 2017 Budget | | FY 2018 Budget | |
|--------------------------------|----------------|--------------|----------------|-------------|----------------|---------------|
| Revenue | | | | | | |
| Taxes | \$ | 301,575,251 | \$ | 300,843,428 | \$ | 303,392,177 |
| Local Revenue | | 16,357,506 | | 15,948,500 | | 17,656,410 |
| General State Aid | | 115,242,487 | | 119,433,083 | | 120,713,168 |
| Categoricals | | 31,068,432 | | 38,693,373 | | 29,020,029 |
| Federal Aid | | 39,907,564 | | 37,207,796 | | 38,240,793 |
| Other Revenue | | 725,793 | | 0 | | 30,000 |
| Total Revenue | | 504,877,032 | | 512,126,180 | | 509,052,577 |
| Expenditures | | | | | | |
| Salaries | \$ | 253,556,045 | \$ | 264,032,755 | \$ | 269,694,946 |
| Employee Benefits | | 89,909,002 | | 95,498,141 | | 97,715,291 |
| Purchased Services | | 34,218,594 | | 34,887,101 | | 35,691,576 |
| Supplies and Materials | | 31,095,717 | | 26,760,455 | | 32,011,602 |
| Capital Outlay | | 33,158,825 | | 29,382,903 | | 23,948,029 |
| Other Expenditures | | 54,832,599 | | 59,911,438 | | 57,866,952 |
| Non-Cap Equip | | 1,088,341 | | 878,370 | | 987,575 |
| Total Expenditures | | 497,859,124 | | 511,351,163 | | 517,915,971 |
| Other Financing Sources (Uses) | | 6,653,797 | | 0 | | 0 |
| Net Change in Fund Balance | | \$13,671,705 | | \$775,017 | | (\$8,863,394) |



Revenue and Expenditures – All Funds

| | | | Other Sources | Net Increase |
|--------------------------------|---------------|---------------|---------------|----------------|
| | Revenues | Expenditures | (Uses) | (Decrease) |
| Operating Funds: | | | | |
| Educational Fund | \$381,521,179 | \$389,633,822 | \$0 | (\$8,112,643) |
| Operations & Maintenance Fund | \$32,218,806 | \$27,896,827 | \$0 | \$4,321,979 |
| Transportation Fund | \$29,468,513 | \$25,372,549 | \$0 | \$4,095,964 |
| Total Operating Funds | \$443,208,498 | \$442,903,198 | \$0 | \$305,300 |
| Special Revenue Funds: | | | | |
| Tort Immunity & Judgment Fund | \$8,466,019 | \$6,145,122 | \$0 | \$2,320,897 |
| IMRF/Social Security Fund | \$15,790,414 | \$15,787,947 | \$0 | \$2,467 |
| Working Cash Fund | \$1,200,000 | \$13,200,000 | \$0 | (\$12,000,000) |
| Debt Service Fund: | | | | |
| Debt Service Fund | \$38,126,169 | \$38,082,704 | \$0 | \$43,465 |
| Total All Funds Except Capital | | | | |
| Projects Funds | \$506,791,100 | \$516,118,971 | \$0 | (\$9,327,871) |
| Capital Projects Funds: | | | | |
| Fire Prevention & Safety Fund | \$1,961,477 | \$1,497,000 | \$0 | \$464,477 |
| Capital Projects Fund | \$0 | \$0 | \$0 | \$0 |
| Developers Fees Fund | \$300,000 | \$300,000 | \$0 | \$0 |
| Total All Funds | \$509,052,577 | \$517,915,971 | \$0 | (\$8,863,394) |



Projected Fund Balances

| | Evend Delever | Duala at a di ala arr | E and Dataset |
|--------------------------------|---------------|-----------------------|---------------|
| | Fund Balance | Projected change | Fund Balance |
| Fund | 6/30/2016 | FY 2017 | 6/30/2017 |
| 10 Educational | 103,107,909 | 1,037,007 | 104,144,916 |
| 20 Operations | 6,139,931 | -3,909,843 | 2,230,088 |
| 40 Transportation | -6,536,369 | 3,113,785 | -3,422,584 |
| Total Operating Funds | 102,711,471 | 240,949 | 102,952,420 |
| Special Revenue Funds: | | | |
| 80 Tort Immunity and Judgment | -9,366,196 | 5,387,302 | -3,978,894 |
| 50 IMRF/Social Security | 964,682 | 62,260 | 1,026,942 |
| 70 Working Cash | 114,393,858 | -5,000,000 | 109,393,858 |
| Debt Service Fund: | | | |
| 30 Debt Service | 26,112,980 | 61,467 | 26,174,447 |
| Total All Funds Except Capital | 132,105,324 | 511,029 | 132,616,353 |
| Capital Projects Funds: | | | |
| 90 Fire Prevention and Safety | -1,489,136 | 113,039 | -1,376,097 |
| 60 Capital Projects | 1,117,960 | -90,000 | 1,027,960 |
| 66 Developers Fees | 1,684,344 | 0 | 1,684,344 |
| Total All funds | 236,129,963 | 775,017 | 236,904,980 |



Next Steps

- Public Hearing on the FY 2018 Budget on September 11
- Receive final certified fund balances for FY 2017
- Final adoption of the Budget on September 25
- Budget amendment likely after passage of school funding